

APPENDIX A: Guidelines for determining what may constitute harassment

The following questions may help to assess whether the conduct (act, comment or display) constitutes harassment:

- Would a reasonable person view the conduct as unwelcome or offensive?
- Did it demean, belittle or cause personal humiliation or embarrassment?
- Is it a single incident or is it a series of incidents over time?

What generally constitutes harassment includes, but is not limited to:	What <u>may</u> be harassment includes, but is not limited to:	What is <u>not generally</u> considered harassment includes, but is not limited to:
Rude or offensive remarks, put-downs or insults to a person	Personality conflicts - conflicts do not usually constitute harassment; however if managed poorly or left unresolved, they can escalate to harassment	The legitimate and proper exercise of management's authority or responsibility
Displaying sexist, racist or other offensive pictures, posters or sending offensive or degrading emails	Criticizing an employee in public (this includes commentary on online blogs and social networking sites such as Facebook and MySpace)	Legitimate and constructive feedback regarding work performance
Spreading rumours about someone or statements damaging to a person's reputation (this includes commentary on online blogs and social networking sites such as Facebook and MySpace)	Exclusion from group activities or assignments	The manager's required day to day management of absenteeism, tardiness and leave entitlements.
Actual or threatened physical assault (this may be a Criminal Code offence)	A single or isolated incident such as an inappropriate remark or abrupt conduct	Organizational changes that are justifiable from an economic viewpoint and they are made in a non-discriminatory manner
Stalking (this may be a Criminal Code offence)	Repeatedly singling out an employee for meaningless or "dirty" jobs that are not part of their normal duties	Disciplining staff in accordance with the employer's right to manage
		Manager's right to assign tasks