

## ST. JAMES REGIONAL HIGH SCHOOL SYSTEM REVIEW



## BACKGROUND

The Board of Trustees has directed the staff of the Newfoundland and Labrador English School District (NLESD) to review the St. James Regional High school system with the potential for the closure of LeGallais Memorial starting in 2018-19 school year.

## CURRENT CONFIGURATION

The St. James Regional High school system consists of Douglas Academy (K-9) in La Poile, LeGallais Memorial (K-9) in Isle aux Morts, St. James Elementary (K-6) in Port aux Basques, and St. James Regional High (7-12) in Port aux Basques. Grandy's River Collegiate (K-12) is a single-school system in Burnt Islands.

## LEGALLAIS MEMORIAL

- LeGallais Memorial is a K-9 school with four classrooms
- School has an enrolment of 47 students.
- School was constructed in 1988, with an extension in 1989.

## ST. JAMES ELEMENTARY

- St. James Elementary is a K-6 school with 15 classrooms.
- School has an enrolment of 268 students.
- School was constructed in 1990.

## ST. JAMES REGIONAL HIGH

- St. James Regional High is a 7-12 school with 13 classrooms.
- School has an enrolment of 306 students.
- School was constructed in 1984, with extensions in 1990 and 1994, and renovations in 2005.

## GRANDY'S RIVER COLLEGIATE

- Grandy's River Collegiate is a K-12 school with 12 classrooms.
- School currently has 99 students.



## ENROLMENT PROJECTIONS AND ROOM REQUIREMENTS

Enrolment projections were conducted by NLESD using Baragar Systems, a custom planning software suite for use by school districts across Canada.

Room requirements are calculated on the basis of maximum class caps. For example, the class cap in primary grades is 25 students, so if there were 50 students projected in Grade 2, this means the room requirement would be listed as two rooms of 25 students per class. However, if there were 51 students projected for the next year in Grade 3, the room requirement would be listed as three rooms of 17 students per class. Combined classes of up to 18 students for grades 1 to 6 are assumed and included in room requirement calculations. Senior high classes have no official cap; these room requirement calculations assume a cap of 30. Schools with less than 25 students may use multi-grading, in which the cap on number of students depends on the grade configuration.

## LEGALLAIS MEMORIAL

Assuming its current K-9 configuration, the enrolment projections for LeGallais Memorial are shown in Figure 1 below.

	K	1	2	3	4	5	6	7	8	9	Total	Rooms
2017	0	5	3	4	2	4	7	4	8	10	47	4
2018	1	1	6	3	4	2	3	7	3	7	37	4
2019	0	2	1	6	3	4	2	3	7	3	31	3
2020	3	1	2	1	6	3	4	2	3	7	32	3
2021	2	4	1	2	1	6	3	4	2	3	28	3
2022	2	3	4	1	2	1	6	3	4	2	28	3
2023	2	3	3	4	1	2	1	6	3	4	29	3
2024	2	3	3	3	4	1	2	1	6	3	28	3
2025	2	3	3	3	3	4	1	2	1	6	28	3
2026	2	3	3	3	3	3	4	1	2	1	25	3

Figure 1: LeGallais Memorial enrolment projections

The projection model shows enrolment decreasing to a low of 25 by 2026. The school uses multi-grade classes and will require a maximum of four rooms in 2017 and 2018, decreasing to three rooms thereafter.

## ST. JAMES ELEMENTARY

Assuming its current K-6 configuration, the enrolment projections for St. James Elementary are shown in Figure 2 below.

	K	1	2	3	4	5	6	Total	Rooms
2017	32	44	40	45	34	33	39	267	13
2018	45	33	41	39	45	33	32	268	14
2019	43	45	33	41	40	45	33	280	15
2020	32	41	43	33	42	40	43	274	14
2021	39	32	41	43	33	41	38	267	13
2022	39	39	31	41	44	33	40	267	13
2023	39	39	39	31	41	43	31	263	13
2024	39	39	39	38	32	41	42	270	13
2025	39	39	39	38	39	30	40	264	13
2026	39	39	39	38	39	38	30	262	13

Figure 2: St. James Elementary enrolment projections

The projection model shows enrolment varying between a high of 280 in 2019 and a low of 262 in 2026. This enrolment trend indicates a need for a maximum of 15 classrooms in 2019.

## ST. JAMES REGIONAL HIGH

Assuming its current 7-12 configuration, the enrolment projections for St. James Regional High are shown in Figure 3 below.

	7	8	9	LI	LII	LIII	LIV	Total	Rooms
2017	39	49	51	70	50	51	1	311	12
2018	36	39	48	57	69	47	4	300	12
2019	31	36	39	65	56	62	4	293	12
2020	35	31	36	47	63	52	4	268	11
2021	34	33	31	45	47	58	4	252	11
2022	33	33	33	40	44	43	4	230	11
2023	38	33	33	42	38	40	4	228	11
2024	30	37	32	43	41	35	4	222	10
2025	40	29	37	40	42	38	4	230	10
2026	37	39	30	47	40	39	4	236	10

Figure 3: St. James Regional High enrolment projections

The projection model shows enrolment decreasing to a low of 222 in 2024. This enrolment trend indicates a need for a maximum of 12 classrooms in 2018 and 2019.

## GRANDY'S RIVER COLLEGIATE

Assuming its current K-12 configuration, the enrolment projections for Grandy's River Collegiate are shown in Figure 4 below.

	K	1	2	3	4	5	6	7	8	9	LI	LII	LIII	Total	Rooms
2017	3	5	3	8	10	5	3	7	14	9	9	10	13	99	8
2018	7	3	5	3	8	10	5	3	7	14	9	9	10	93	6
2019	7	7	3	5	3	8	10	5	3	7	14	9	9	90	6
2020	3	7	7	3	5	3	8	10	5	3	7	14	9	84	6
2021	5	3	7	7	3	5	3	8	10	5	3	7	14	80	6
2022	6	5	3	7	7	3	5	3	8	10	5	3	7	72	6
2023	5	6	5	3	7	7	3	5	3	8	10	5	3	70	5
2024	6	5	6	5	3	7	7	3	5	3	8	10	5	73	5
2025	5	6	5	6	5	3	7	7	3	5	3	8	10	73	5
2026	6	5	6	5	6	5	3	7	7	3	5	3	8	69	6

Figure 4: Grandy's River Collegiate enrolment projections

The projection model shows enrolment decreasing to a low of 69 in 2026. The school uses multi-grade classrooms and will require a maximum of 6 classrooms after the current year.

### OPTION 1: ACCOMMODATE LEGALLAIS MEMORIAL STUDENTS IN ST. JAMES REGIONAL HIGH SCHOOL SYSTEM

LeGallais Memorial would close and K-6 students would attend St. James Elementary and Grades 7-12 students would attend St. James Regional High.

#### ACCOMMODATING LEGALLAIS MEMORIAL (K-6) AT ST. JAMES ELEMENTARY

Enrolment projections for the combined K-6 enrolments of LeGallais Memorial and St. James Elementary are shown in Figure 5 below.

	K	1	2	3	4	5	6	Total	Rooms
2017	34	42	40	45	34	32	35	262	13
2018	46	34	47	42	49	35	35	288	14
2019	43	47	34	47	43	49	35	298	15
2020	35	42	45	34	48	43	47	294	14
2021	41	36	42	45	34	47	41	286	15
2022	41	42	35	42	46	34	46	286	15
2023	41	42	42	35	42	45	32	279	15
2024	41	42	42	41	36	42	44	288	15
2025	41	42	42	41	42	34	41	283	15
2026	41	42	42	41	42	41	34	283	15

Figure 5: Combined LeGallais Memorial and St. James Elementary enrolment projections

The addition of LeGallais Memorial students does not affect the maximum room requirement of 15 at St. James Elementary.



### ACCOMMODATING LEGALLAIS MEMORIAL (7-9) AT ST. JAMES REGIONAL HIGH

Enrolment projections for the combined 7-12 enrolments of LeGallais Memorial and St. James Regional High are shown in Figure 6 below.

	7	8	9	LI	LII	LIII	LIV	Total	Rooms
2017	39	49	51	70	50	51	1	311	12
2018	43	42	55	57	69	47	4	317	12
2019	34	43	42	65	56	62	4	306	13
2020	37	34	43	47	63	52	4	280	12
2021	38	35	34	45	47	58	4	261	12
2022	36	37	35	40	44	43	4	239	11
2023	44	36	37	42	38	40	4	241	11
2024	31	43	35	43	41	35	4	232	10
2025	42	30	43	40	42	38	4	239	10
2026	38	41	31	47	40	39	4	240	10

Figure 6: Combined LeGallais Memorial and St. James Regional High enrolment projections

The addition of LeGallais Memorial students to St. James Regional High does not affect the maximum room requirement of 13.

## PROGRAMMING AND SERVICES

As LeGallais Memorial continues to decline in enrolment, it will continue to also experience a decrease in teaching units. The school will be challenged to maintain its present level of services and resources to students. A reduction in the number of teaching units will provide less opportunity for collaboration among teachers and more teaching outside their area of expertise.

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## CLASS COMPOSITION

LeGallais Memorial has one class for Grades 1-4, one class for Grades 5-7, one class for Grades 8-9.

St. James Elementary consists of two English stream classes in Grades K-6.

St. James Regional High consists of Grade 7 to Level IV, with two English stream classes in Grades 7-9.

Consolidating LeGallais Memorial with St. James Elementary and St. James Regional High would provide more opportunity for teacher collaboration at all grade levels.

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## CORE CURRICULUM

St. James Elementary and St. James Regional High offer the required curriculum as set by the Department of Education. St. James Regional High offers a large range of general, academic, and advanced senior high courses. Both schools have enhanced learning spaces such as a fully equipped music room, library, and technology lab.

Consolidating LeGallais Memorial with St. James Elementary and St. James Regional High would allow students to be taught by more teachers trained in specialty areas such as physical education, technology, music, French, and special education.

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## CO-CURRICULAR AND EXTRA-CURRICULAR PROGRAMMING

St. James Elementary and St. James Regional High provide a variety of extra-curricular, co-curricular, and intramural activities and programs which may be available to students if consolidation of schools occurs.

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## STUDENT SUPPORT SERVICES

Student Support Services staff in a larger school would allow for more flexibility in supporting students with diagnosed exceptionalities.

## TRANSPORTATION

1. Transportation Description
  - a. Regular Transportation current service for St. James Elementary/St. James Regional High:
    - i. Six 70 passenger buses (contracted)
    - ii. One minibus (contracted)
  - b. Regular transportation current service for LeGallais Memorial:
    - i. None
  - c. Change in Requirements if LeGallais Memorial closed:
    - i. One additional bus (required for K-6 students to attend St. James Elementary)
2. Distances
  - a. Isle aux Morts is 23 kilometres from Port aux Basques and high school students from that community are presently bused to Port aux Basques. The Grades 7-9 students would travel on this bus.
3. Estimated Cost Increase
  - a. \$45,000 for additional bus to travel to St. James Elementary

## FINANCES

Closing LeGallais Memorial would result in a potential savings of \$146,000 in operating costs (as shown in Figure 7), up to 4 teaching units, and 0.50 administration units. Busing for K-9 students to Port aux Basques would require an additional \$45,000 per year. This results in a total yearly savings of \$551,000.

### Newfoundland & Labrador English School District Breakdown of operating expenses

	<u>LeGallais Memorial</u>
Salaries and benefits:	
Support Staff	94,500
Utilities:	
Phone	11,000
Electricity	29,700
Fuel	
Janitorial products	1,600
Snow removal	500
Municipal fees	3,700
Repairs and maintenance	<u>5,000</u>
<b>Total</b>	<b><u>146,000</u></b>

Figure 7: LeGallais Memorial operating expenses

## OPTION 2: ACCOMMODATE LEGALLAIS MEMORIAL STUDENTS IN GRANDY'S RIVER COLLEGIATE SCHOOL SYSTEM

LeGallais Memorial would close with K-9 students to attend Grandy's River Collegiate, beginning September 2018. Senior high students attending St. James Regional High in 2018-2019 would remain until graduation in 2021.

Commencing in the 2019-2020 school year, all senior high students of LeGallais Memorial catchment would attend Grandy's River Collegiate.

### ACCOMMODATING LEGALLAIS MEMORIAL AT GRANDY'S RIVER COLLEGIATE

Enrolment projections for the combined K-6 enrolments of LeGallais Memorial and Grandy's River Collegiate are shown in Figure 8 below.

	K	1	2	3	4	5	6	7	8	9	LI	LII	LIII	Total	Rooms
2017	3	5	3	8	10	5	3	7	14	9	9	10	13	99	8
2018	8	4	11	6	12	12	8	10	10	21	9	9	10	130	9
2019	7	9	4	11	6	12	12	8	10	10	21	9	9	128	9
2020	6	8	9	4	11	6	12	12	8	10	10	21	9	126	8
2021	7	7	8	9	4	11	6	12	12	8	10	10	21	125	9
2022	8	8	7	8	9	4	11	6	12	12	8	10	10	113	8
2023	7	9	8	7	8	9	4	11	6	12	12	8	10	111	8
2024	8	8	9	8	7	8	9	4	11	6	12	12	8	110	9
2025	7	9	8	9	8	7	8	9	4	11	6	12	12	110	9
2026	8	8	9	8	9	8	7	8	9	4	11	6	12	107	8

Figure 8: Combined LeGallais Memorial and Grandy's River Collegiate enrolment projections

Enrolment projections show that the addition of LeGallais Memorial students initially increases enrolment at Grandy's River Collegiate, decreasing thereafter from a high of 130 in 2018 to a low of 107 in 2026. The school uses multi-grade classes and would require a maximum of nine rooms.

## REMOVAL OF LEGALLAIS MEMORIAL AS A FEEDER FOR SENIOR HIGH AT ST. JAMES REGIONAL HIGH

Enrolment projections for St. James Regional High with the removal of LeGallais Memorial as a feeder school to senior high are presented in Figure 9 below.

	7	8	9	LI	LII	LIII	LIV	Total	Rooms
2017	39	49	51	70	50	51	1	311	12
2018	36	39	48	57	69	47	4	300	12
2019	31	36	39	58	56	62	4	286	11
2020	35	31	36	44	56	52	4	258	11
2021	34	33	31	38	44	51	4	235	10
2022	33	33	33	37	37	40	4	217	10
2023	38	33	33	40	35	33	4	216	10
2024	30	37	32	39	39	32	4	213	9
2025	40	29	37	37	38	36	4	221	9
2026	37	39	30	41	37	35	4	223	9

Figure 9: St. James Regional High enrolment projections with removal of LeGallais Memorial as feeder school for senior high

Removing LeGallais Memorial as a feeder to senior high results in one fewer room required at St. James Regional High in some years; however, it does not change the maximum requirement of 12 rooms.

## PROGRAMMING AND SERVICES

As LeGallais Memorial continues to decline in enrolment, it will continue to also experience a decrease in teaching units. The school will be challenged to maintain its present level of services and resources to students. A reduction in the number of teaching units will provide less opportunity for collaboration among teachers and more teaching outside their area of expertise.

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## CLASS COMPOSITION

LeGallais Memorial has one class for Grades 1-4, one class for Grades 5-7, one class for Grades 8-9.

Grandy's River Collegiate has one class for Grades K-1, one class for Grades 2-3, one class for Grades 4-6, one class for Grades 7-8, one class for Grade 9, and three classes for senior high.

Consolidating LeGallais Memorial with Grandy's River Collegiate would provide more opportunity for teacher collaboration at all grade levels.

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## CORE CURRICULUM

Grandy's River Collegiate offers the required curriculum as set by the Department of Education.

Consolidating LeGallais Memorial with Grandy's River Collegiate would allow students to be taught by more teachers trained in specialty areas such as physical education, technology, music, French, and special education.

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## CO-CURRICULAR AND EXTRA-CURRICULAR PROGRAMMING

Grandy's River Collegiate provides a variety of extra-curricular, co-curricular, and intramural activities and programs which may be available to students if consolidation of schools occurs.

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## STUDENT SUPPORT SERVICES

Student Support Services staff in a larger school would allow for more flexibility in supporting students with diagnosed exceptionalities.

## TRANSPORTATION

4. Transportation Description
  - a. Regular Transportation current service for Grandy's River Collegiate:
    - i. One 70 passenger bus
    - ii. One 48 passenger bus
  - b. Regular transportation current service for LeGallais Memorial:
    - i. None
  - c. Change in Requirements if LeGallais Memorial closed:
    - i. One additional bus to transport students from Isle aux Morts to Grandy's River Collegiate
5. Distances
  - a. Isle aux Morts is 11 kilometres from Burnt Islands.
6. Estimated Cost Increase
  - a. \$45,000 for the additional bus

Senior high students living in the former LeGallais Memorial catchment attending St. James Regional High in the 2018-19 school year will continue to receive transportation until June 2021.

## FINANCES

Closing LeGallais Memorial would result in a potential savings of \$146,000 in operating costs (as shown in Figure 7), 1 teaching unit, and 0.50 administration units. Busing students to Burnt Islands would require an additional \$45,000 per year. This results in a total yearly savings of \$251,000.

### Newfoundland & Labrador English School District Breakdown of operating expenses

	<u>LeGallais Memorial</u>
Salaries and benefits:	
Support Staff	94,500
Utilities:	
Phone	11,000
Electricity	29,700
Fuel	
Janitorial products	1,600
Snow removal	500
Municipal fees	3,700
Repairs and maintenance	5,000
<b>Total</b>	<b><u>146,000</u></b>

Figure 7: LeGallais Memorial operating expenses